SA FARMERS DEVELOPMENT Association

ANNUAL REPORT 2022/2023

PARTNERSHIPS · TRANSFORMATION · DEVELOPMENT

8th AGM 2023

EST 2015

www.sa-fda.org.za

Thriving rural communities

Thriving rural economies

Company name:
South African Farmers Development Association

Registration number:
163-564 NPO

Nature of business:
Development of sustainable black farmers and the transformation of rural industries and rural economy

Board of Directors:
Siyabonga Madlala
Lindiwe Hlubi
Sifiso Mnguni
Mduduzi Dube

Registered office:
170 Flanders Drive,
Mt Edgecombe,
KwaZulu-Natal, 4301

Bankers:
First National Bank

Auditor:
Mfuyi Business Services

Vision, Mission and Values

SAFDA's vision, mission and values focuses both on the short-term and long-term objectives of the organisation

VISION
Thriving rural communities
Thriving rural economies

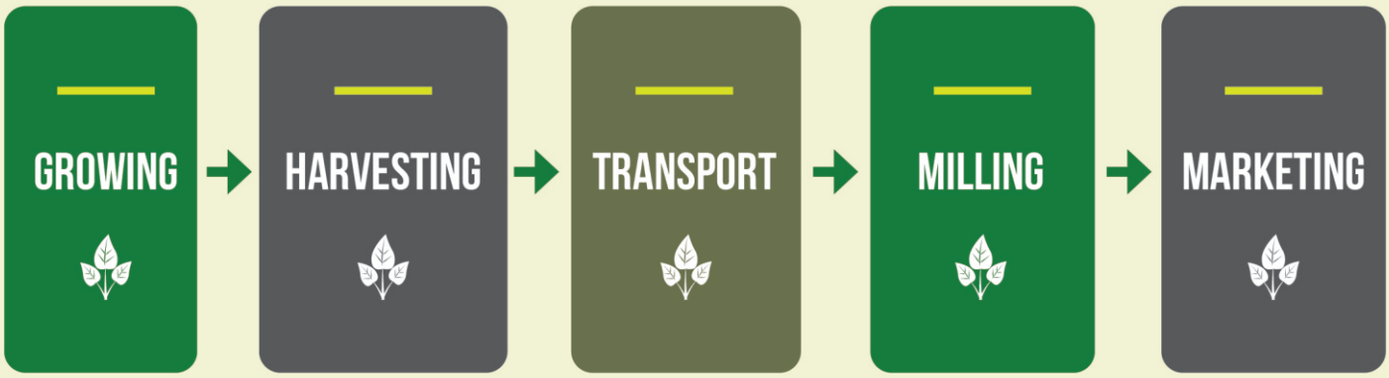
MISSION
To work towards farmer driven partnerships for transformation, development and sustainability of all farmers and the enhancement of rural economies

VALUES
- Co-operation
- Diversity
- Integrity
- Honesty
- Profitable Partnership
- Accountability
- Efficiency and Reliability
- Respect

In the short term the focus is predominantly on the challenges facing small-scale and emerging farmers in the sugar industry.

This can be traced back to the reason that SAFDA was born – to be the voice for the voiceless and marginalised sugarcane farmers who felt excluded from effective participation in the traditional industry structures that have been in place for well over a century.

Below is the current sugar cane industry value chain which SAFDA aims to influence, to ensure that like-minded farmers can realise value from greater participation in each link of the value chain.



SA FARMERS DEVELOPMENT Association

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EXECUTIVE CHAIRMAN'S REPORT

Dr Siyabonga Madlala
Executive Chairperson

We celebrated our seventh anniversary in 2022, seven being a number that signifies completion according to biblical numerology. I believe that was a significant spiritual milestone for this organization and we can only grow from strength to strength going forward. It was during the same year that we started refocusing on our surplus revenue generation models so we can achieve self-reliance, sustainability and make significant strides towards the furtherance of our vision for thriving rural communities and rural economies.

Diversification is a key pillar of our growth and sustainability strategy. We cannot help but start thinking about how we can rescue small-scale farmers that suffer greatly because of challenges in milling, lack of resources to move sugarcane long distances to nearest sugar mills, high cost of production among adverse factors that farmers must contend with. It has become clear to us that we will need to start exploring setting up diversified milling facilities of varying scales close to where our farmers operate, producing more than sugar as a product, to generate extra revenue for our farmers. Jozini will is where we have resolved to set up our flagship project. To expand our thinking in this dimension, we visited India as the SAFDA executive Committee and have been engaging local and international stakeholders since that trip to work towards making this dream a reality sooner.

We ended the season on a gloomy note with one of the big sugar milling businesses entering into voluntary business rescue. When this was announced there was a lot of panic in the Tongaat Hulett Limited catchment and indeed across the sugar industry. Problems at Tongaat Hulett Limited reached a climax when industry obligations were not paid and all industry players needed to contribute to a R1,4 billion that was needed to close-off the books of the industry at the end of the season. Farmers lost their retention savings and the RV price dropped significantly at the end of March 2023. However, we were comforted by a good opening price in April 2023.

We made impact and good progress in the Melmoth Restitution Project in partnership with the communities. We came in 2020 with an empowering arrangement that was going to see SAFDA working alongside the communities and giving them space to grow and take more control of their operations in a period of 5 years. We are pleased about the progress being made towards self-management and are confident that when we exit in year 5, communities will have gained confidence and in a position to run the show competently on their own. We continue to nurture and support restitution projects in other areas where we are involved. The Ncorha Irrigation Scheme in the Eastern Cape started production of maize on 25 hectares with a view to scale this up significancy as soon as project funding has been secured. All the yellow maize that was planted and harvested during the season under review, was taken to the market through offtake agreements in place between these communities and the dairy company in the district, Amadlelo Agri (Pty) Ltd.

We look back with pride on the fact that the sugar industry introduced the R1 billion over five years Transformation Fund with the emergence of SAFDA as a strong voice agitating for transformation. We noted that the fund will run the last lap in the coming season of 2023/24 and the industry will need to ensure that this good work that was started doesn't fade away. The Sugar Master Plan also concluded its first phase in March 2023 and will need to look into how this can be carried on into the future in whatever

EXECUTIVE CHAIRMAN'S REPORT

format that will be agreed by stakeholders. One thing that we will keep an eye on is the Small-scale Grower Master Plan which in the past three season, saw small-scale farmers benefiting from what is known as the Premium Price from the R60 million rands that was set aside at the beginning of this dispensation.

The renewed SAFDA strategy saw the formation of SAFDA Financial Services headed by Andile Buthelezi, who together with Anwhar Madhanpall are doing significant work of putting systems in place to get this special initiative up and running. To date so many strategic relationships have been formed and will see funding being agreed that will allow SAFDA to make affordable funding to our farmers and our projects. We have already started lending the MAFISA funds to our farmers using the MAFISA funds that we access through the South African Sugar Association which has an agreement with the Development Finance unit of the Department of Agriculture, Land Reform and Rural Development. In future we will have more than MAFISA funds in our lending pot. Access to finance is one of the key challenges facing our farmers.

The Farmer Production Support Units (FPSUs) are changing our future model of farmer support. The agricultural hubs and clusters will make sure that there is a suite of support available to our farmers in their local districts from advisory service to farm management, financial services, booking, mechanization and training while anchoring governance, institutional support and farmer mobilization. Our partnership with the Department of Agriculture, Land Reform and Rural Development has enabled futuristic thinking about the future of farmer support and working towards that envisaged future.

With these development and dynamics there is a strong, focused, dedicated team that works with farmers daily, on different types of projects in different districts, attending to a myriad of issues on behalf of farmers. I want to appreciate you ladies and gentlemen, SAFDA can deliver and shine because we have people of your calibre in our employ. Just keep shining. We have staff members working at head office, in the field, in our fertiliser factory, Bulk Water Supply in Mpumalanga Province, SAFDA logistics and other specialist units and projects. We work across three provinces which shows how much we have grown as an organisation and how much we stretch ourselves in the process of serving and servicing our farmers and their communities.

As we look forward to the next season, financial year and the future, I wish to take this opportunity and say to our partners and stakeholders, please continue to lend us your support. We assure you that working with SAFDA is a guarantee that all your investments and efforts will bear fruits that we can all be proud of and can show the world what we are doing in our little corner of the planet to advance the Sustainable Development Goals and demonstrate our commitment to Environmental, Social and Governance imperatives in our challenges society.

DEPUTY CHAIRPERSON'S REPORT

Lindiwe (Lee) Hlubi
Deputy Chairperson

While we may have started 2022 off on a high note, we have been engulfed by a lot of negative events in industry, with the past two years marred by the riots, Covid-19 pandemic and the declining economy. These unfortunate events caused havoc for our farmers and many were left devastated. However, it is true when they say there is always light at the end of the tunnel because in 2022, the Department of Agriculture, Land Reform and Rural development approved a R306 million Farmer Production Support Unit funding directed at the South African Farmers Development Association (SAFDA). This then just set a new upward trajectory, with the establishment of seven Farmer Production Support Units (FPSUs) in selected areas of KwaZulu-Natal and Mpumalanga provinces. FPSUs are rural outreach agricultural centres which are designed and equipped to support farmers to produce, collect produce, store, process for the local market, and provide extension services including mechanization. The first part of this was the launch of the machineries, and we trust that we will be launching the infrastructure part element of this project.

SAFDA has been able to secure interventions for farmers during their difficult time, as mentioned previously, the downward trajectory of the country's economy has taken a huge toll on many farmers, many of them are slowly exiting the sugarcane industry due to the uncertainties. The cost of fertiliser, chemicals, and lime is closely related to economies of scale and small-scale growers' farm mainly on individual plots and the costs of inputs is significantly higher. The current geo-political conflict and economic climate will severely affect small-scale growers as input prices have double the prices in the past few weeks.

The Department of Agriculture, Land Reform and Rural Development funded SAFDA's Ratoon Management Project for small scale farmers in the sugar commodity to the value of R99 651 240 in KZN and R42 232 600 for Mpumalanga. The project benefited more than 10 679 farmers with a total of 116 415 bags of fertiliser across eleven mill areas in the six districts of KwaZulu Natal Province and 1 432 growers in Mpumalanga farming on 9 481 hectares both in Malelane and Komati under Nkomazi Municipality.

The number of black small-scale growers has increased by 1 650 farmers while black large-scale Growers increased by also a few margins. We anticipate seeing existing black farmers expanding their sugarcane farms and new black farmers joining the sugar industry in the upcoming seasons. Small-scale growers' cane deliveries for 2021/22 season increased by 1.5% when compared with 2019/2020 season cane deliveries, their cane deliveries increased by 98 932 tons while black large-scale farmers cane deliveries also increased by 44 199 tons.

What a sigh of relief upon hearing the announcement by Finance Minister, Enoch Godongwana, in his Budget Speech in February, that the devastating sugar tax (the Health Promotion Levy – HPL) will remain unchanged for this season and the next one. This gives us, especially small-scale growers, much-needed breathing space! In addition, the two-year moratorium accords us some time to focus our energies on diversification opportunities which have been identified though the Sugarcane Value Chain Master Plan to 2030 process, whose Phase 1 expired on 31 March 2023. We must move with speed in finding alternatives streams of revenue for the industry because the ever-present threat of the HPL has the potential to drive our small-scale growers out of farming. As SAFDA, we have visited India to look at ways which could benefit our own South African industry. I believe that lessons learnt there will be useful as we traverse this

DEPUTY CHAIRPERSON'S REPORT

diversification journey. We must ensure that growers and millers benefit equally from product diversification opportunities which will eventually be accepted and implemented by the industry.

We need a united industry, which is only concerned about ensuring the survival and sustainability of the sector. We must all move in the same direction in this ship... otherwise we will sink, with that thousands of job losses and farmers of all types going out of business. Such an eventuality will be calamitous. Comrades, the future is staring at us, and we dare not blink. We hold the future of this industry in our very own hands. SAFDA has a very important role to play here. We are here to stay – those who thought we would evaporate into thin air have their tails between their legs. There is no sugar industry without SAFDA, which has become synonymous with transformation, and rightly so.

Loadshedding continues to affect us, as farmers, adversely. Senior Deputy Editor Rebecca Campbell recently pronounced that, In 2020 and 2021, agriculture was one of only four sectors of the economy to register growth, the Bureau for Food and Agricultural Policy (BFAP) has pointed out". Indeed, the agricultural sector has been the star of the (economy) show, especially during the disastrous Covid-19 pandemic wherein various commodities performed well, thereby boosting the country's economy, which continues to be under immense pressure.

However, continued loadshedding can put an end to this upward trajectory as farmers continue to be hit hard by the unreliable and erratic supply of power. We must hasten thank the Department of Agriculture Land Reform and Rural Development Minister Thoko Didiza for her commendable and sustained efforts geared towards finding solutions and ameliorate the plight of the agricultural sector. We must all be supportive of these efforts aimed at stopping loadshedding or finding solutions to this energy crisis, which is wreaking havoc among businesses, the farming fraternity and ordinary South Africans. We cannot survive being plunged into darkness for a long period. As farmers and the industry, we need to explore viable ways to produce our own electricity. Already milling companies are able to cogenerate their own power to utilise for their processes related to the manufacturing of sugar and other products. We, as farmers, also need to innovate – I believe that with the young bright sparks in our midst, we can find ways to generate electricity for our use and possibly export to the grid. Let us think outside the box.

SAFDA OPERATIONS REPORT

Mr Thandokwakhe Sibiya
Chief Operations Officer

The Chief Operating Officer (COO) has various aspects to his portfolio which includes governance, risk and compliance; media and communications; Information and Communication Technology; contributing sugar industry governance; overseeing strategic partnerships; and Industry Affairs and Human Resources.

During the period under review the COO ensured that SAFDA continues to play a critical role as a member of the sugar industry by working with the SAFDA leadership in deploying SAFDA representatives to various structures of the sugar industry.

SAFDA is a growing and busy organisation. During the period under review, SAFDA explored various options in terms of appropriate structure and function to make sure that the organisation is fit for purpose. The COO has assisted the Executive Chairperson in making sure there is time and space for such strategic conversations to take place. Governance becomes important and as such the office of the COO coordinate the Central Executive Committee, SAFDA Board and Executive Committees meetings and workshops where strategic directions are agreed, operating mandate reviewed and renewed, and ensuring that decisions taken are implemented and due process are followed. The COO accompanies and sometimes represent the Executive Chairperson from the management context, in high level government engagements like the attending the Executive Oversight Committee of the Sugar Master Plan and engaging in negotiations around Sugar Master Plan negotiations with government and downstream users.

The details of activities of various components of the SAFDA Operations portfolio are presented under headings that follow

1. Media and Communications

Since the beginning of Covid-19, the communications and media industries have experienced extreme transformations, driven by technology and shifts in consumer behaviour. The adoption of digital technologies has empowered individuals to become active content creators, disrupting established traditional media organizations. The report analyses the influence of communications and media in the organisation, SAFDA's social media, streaming platforms, other emerging technologies (LinkedIn, Tik Tok and Youtube) and content consumption patterns. In 2022 we focused on various communication initiatives to enhance the organization's public image, engage stakeholders, and improve internal communications. This report provides an overview of the key activities and achievements during the last financial year.

Media and Press Releases

SAFDA has managed to continue to maintain relationships with key media houses and journalists to promote positive coverage of the organization's activities. The feedback and response have been remarkably excellent for the organization. We released over 30 press statements in the last financial year, these media statements include: the statement on the delay of HPL, Floods Report statement, SAFDA milling and Diversification multi-stakeholders session, Fertilizer handover by Minister Didiza and the appointment of the new KZN Agriculture MEC and many more were issued during the year, highlighting recent accomplishments, upcoming events, and initiatives. These media releases were successfully picked up by major news channels, resulting in increased visibility and reach.

Social Media and Online Presence

We closely monitored the organization's social media channels daily, responding to inquiries, comments, and engaging with followers. We

executed a social media content arrangement which ensures consistent and relevant posts throughout the week. This strategy helped to boost follower engagement and attract new followers across various platforms.

Internal Communications

To create a sense of transparency and connectedness among the staff, we conducted an internal survey to gather feedback on current communication practices. The survey provided valuable insights, and we are using the results to develop a comprehensive internal communication aimed at improving information flow. We do this using the HR systems emails and WhatsApp groups.

Izigi Zabalimi Newsletter

Last year we were able to produce three Izigi Zabalimi newsletters which were widely distributed and we have received an increase demand in the number of copies that we produce because of the articles that are contained in our newsletter. This is evident that our growers, which are our main target audience are receiving them well. We were also able as from last year to send our newsletters to our Stakeholders especially in the Department of Agriculture nationally and in the provinces we are active in.

Events Management

We have coordinated the organization's events most of which were jointly histed with government partners. These events included the Fertilizer Launch and FPSU machinery Launch that were successfully done the last financial year. Our efforts in this space involved preparing promotional materials like invitations and branding materials, drafting and doing program of the day, preparation meeting leading to the events, and arranging media interviews. A resolution was taken due to the ongoing partnership that we have with the Department of Agriculture, Land Reform and Rural Development that we need to produce a co-branded material that will be used in all our events with the Department. This gesture will cement the 10 years SLA that we signed with the department. These events were a success, resulting in positive feedback from attendees and increased brand visibility within the agricultural sector.

Website and Content Updates

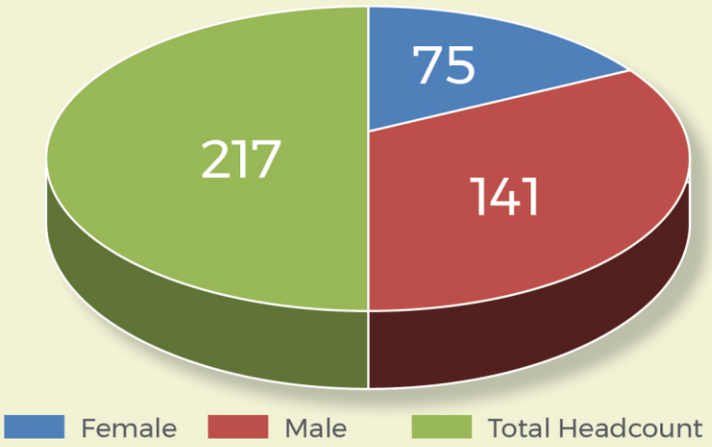
Regular updates were made to the organization's website to ensure that it reflects the latest developments and information.

2. Information Technology

SAFDA operates in multiple locations across the Eastern Cape, KwaZulu-Natal and Mpumalanga provinces. Our head office and field teams occupy offices spaces and are equipped with tools of trade allow them to deliver support and services to farmers and communities.

SAFDA employs a fulltime Information Technology technician that provides a crucial service to the organisation making sure we have licences for software we use, connectivity ion our offices, equipped with electronic equipment and gadgets that we need for our work, and providing ongoing support and troubleshooting.

With the introduction of the FPSU model, we saw a marked increased demand for IT support during the period under review, for making sure that more remote sites are fully equipped to operate and be part of the Fourth Industrial Revolution. SAFDA will be looking at beefing up our IT capabilities and infrastructure going into the future so we can be a modern organisation not hindered by outdated practices.



3. Human Capital

Headcount and Gender Statistics

Staff Movement

Key appointments, promotions, transfers, vacant positions, and terminations that took place.

Terminations/Retrenchments/Resignations

Last Name	Initials	Organisational Unit	Termination Date	Termination Reason
Gabriel	AB	SAFDA Operations (COO)	31/03/2022	Retired
Mazibuko	QA	Finance, HR &Admin	28/02/2022	Retrenched
Mchunu	PP	Mill Area Committee	31/03/2022	Resigned
Msomi	ST	Grower Development	27/05/2022	Resigned
Ngomane	MK	Youth Employment Programme	15/04/2022	Resigned
Spalding	GC	Farm Management Services	10/01/2022	Retrenched
Zondi	SN	Youth Employment Programme	28/02/2022	Resigned

Appointments

Last Name	Initials	Organisational Unit	Employment Date
Cebekhulu	S	FPSU - MACEKANE	01/10/2022
Dladla	MA	FPSU-QWABE	14/09/2022
Dlamini	SC	FPSU- NOORDSBERG	01/10/2022
Dube	DD	FPSU - MAKHATHINI	01/11/2022
Gumede	LB	FPSU - MACEKANE	01/10/2022
Gumede	PN	Grower Support Unit	01/07/2022
Gumede	LT	FPSU-QWABE	06/09/2022
Jeza	VE	FPSU- SEZELA	14/11/2022
Khuzwayo	TM	FPSU- AMATIKULU	01/10/2022
Majozi	LP	Strategic Support Unit	01/11/2022
Makhubela	TP	Grower Support Unit	01/04/2022

Last Name	Initials	Organisational Unit	Employment Date
Mcambi	VC	FPSU - MACEKANE	01/10/2022
Mdletshe	SS	FPSU- AMATIKULU	19/10/2022
Mgobhozi	L	SAFDA Operations (COO)	01/04/2022
Mkhabela	M	Grower Development	01/04/2022
Mnguni	NM	FPSU - MACEKANE	01/11/2022
Mninzi	T	Finance, HR &Admin	01/11/2022
Mthembu	SK	FPSU-QWABE	01/10/2022
Mthethwa	PN	Grower Development	01/07/2022
Mthethwa	MS	FPSU- AMATIKULU	21/11/2022
Mthiyane	LN	FPSU- AMATIKULU	01/11/2022
Myeza	NP	FPSU-QWABE	01/10/2022
Mzimela	Q	FPSU - MACEKANE	01/10/2022
Ndlovu	S	FPSU - MACEKANE	21/11/2022
Ndwandwe	ND	FPSU - MAKHATHINI	01/11/2022
Ngcobo	MS	FPSU- NOORDSBERG	01/10/2022
Ngobe	NC	FPSU- AMATIKULU	25/10/2022
Nxumalo	SR	FPSU - MACEKANE	12/09/2022
Shabane	KT	FPSU-QWABE	01/10/2022
Shandu	HS	FPSU - MACEKANE	01/11/2022
Sibisi	IFZ	Financial Services	01/09/2022
Simelane	TW	FPSU - MAKHATHINI	01/11/2022
Sithole	KS	FPSU- NOORDSBERG	01/10/2022
Sithole	SZM	FPSU - MACEKANE	01/11/2022
Thwala	MN	FPSU- NOORDSBERG	21/11/2022

Last Name	Initials	Organisational Unit	Employment Date
Xolo	PE	Grower Development	01/07/2022
Yimba	MH	FPSU- AMATIKULU	01/10/2022
Zulu	P	FPSU- AMATIKULU	01/10/2022
Zulu	SB	FPSU - MAKHATHINI	01/11/2022
Zungu	BN	FPSU- AMATIKULU	05/12/2022

Recruitment / Positions

With the implementation of the Farmer Production Support Units (FPSUs), about 84 positions became available and the Human Resources Department recruited and placed across the six FPSUs located in KwaZulu-Natal.

Youth Empowerment Programme Interns:

1. Lunga Mabila – Economist Intern
2. D Seretlo – Bookkeeper Intern
3. N Mahlalela – Bookkeeper Intern
4. N Madonsela – Office Admin Intern
5. M Ndlovu – Communications Intern
6. S Zwane – Bookkeeper Intern
7. L Nene – Bookkeeper Intern
8. Londa Gobhozi – Logistics Intern
9. N Zwane – Agricultural Intern
10. P Cele – Agricultural Intern

Staff Wellness Programme

SAFDA has introduced a wellness programme in partnership with Discovery and we will be collaborating with the Sugar Association going forward. Taking care of our employees is something that SAFDA takes seriously. we look forward to recording positive results of this programme going forward.

INDUSTRY AFFAIRS

The 2022/23 season was the final year of the Phase 1 of the Sugar Master Plan. Phase1 officially expired on the 31st of March 2023. One of the objectives of the Phase1 Sugar Masterplan was to restore the local market demand of sugar with at least 300 000 tons by year three (2022/2023 season). Industrial users and retailers committed themselves to a "buy local campaign", which required users to source at least 95% of sugar produced locally by year three (2022/2023 season). The Sugar Masterplan process has exceeded the target of 300 000 tons by 37 107 tons and restored the local market off take by 337 107 tons. The main provinces which contributed to the local market sugar sales growth was Gauteng with the highest sales followed by KwaZulu-Natal, Western Cape, and Eastern Cape. This achievement augers well for the Master Plan and the sugar industry in particular considering challenges that were faced by the since the implementation of the Sugar Masterplan, especially during the 2022/2023 season.

Sugarcane is mainly planted in KwaZulu-Natal and Mpumalanga provinces. These two provinces were severely affected by floods during 2022/2023 season; KZN experienced floods during April 2022 and Mpumalanga in February 2023. The floods damaged infield roads, irrigation systems, bridges, farms buildings, walls of the dams, soil erosion in the farms and washing away of sugarcane. Sugarcane farmers in KwaZulu-Natal were unable to transport harvested sugarcane to the sugar mills. The sugar mills had to shut down their operations and sugarcane farmers were unable to deliver their harvested

Last Name	Initials	Organisational Unit	Employment Date
Xolo	PE	Grower Development	01/07/2022
Yimba	MH	FPSU- AMATIKULU	01/10/2022
Zulu	P	FPSU- AMATIKULU	01/10/2022
Zulu	SB	FPSU - MAKHATHINI	01/11/2022
Zungu	BN	FPSU- AMATIKULU	05/12/2022

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SAFDA FINANCE

Mr Mduduzi Dube
Chief Financial Officer

It is pleasing to report that financial year- end report for the period ending on 31 March 2023 , highlighting the significant achievements and progress made by the South African Farmers Development Association (SAFDA) during this fiscal year. The collaboration between the finance office and all divisions has yielded fruitful results, demonstrating the dedication and hard work of the entire team.

Key Accomplishments:

Infrastructure Grant:

The Finance office, in conjunction with all divisions, exerted considerable effort in submitting the requisite paperwork, resulting in the successful procurement of infrastructure grants totaling R224 730 086. 20 This achievement underscores the commitment of the organization to advance and support the growth of the agricultural sector in South Africa.

Project Acquisitions in Mpumalanga:

a. Rehabilitation of Malelane/ Nkomati Sugarcane Farms Office Buildings and Storage Facilities: Through diligent coordination and meticulous planning, the organization with Finance office, secured a project aimed at the rehabilitation of Malelane/ Nkomati Sugarcane Farms' office buildings and storage facilities. The total value of this project amounts to R28, 900, 261. 95 . This investment marks a significant step forward in the improvement of infrastructure for our agricultural endeavors.

b. Rehabilitation of Malelane/ Nkomati Sugarcane Farms Irrigation Infrastructure: Furthermore, through strategic and well- coordinated efforts, the organization, successfully acquired a project focusing on the rehabilitation of the Malelane/ Nkomati Sugarcane Farms' irrigation infrastructure. This crucial initiative, valued at R87,085,735. 53, underscores our commitment to enhancing and modernizing the irrigation systems, leading to increased efficiency and productivity in the agricultural operations within the region.

SAFDA Logistics:

Logistics forms an integral part of the business and management actions continue to be visible throughout the group, communities, and stakeholders. Like all the thriving businesses, SAFDA Logistics is one of the core functions of the business and is responsible for sugarcane deliveries, fertilizer distribution and delivery of timber. Whilst logistics of various commodities comes with its own challenges, some good and other not so good, the success comes with teamwork.

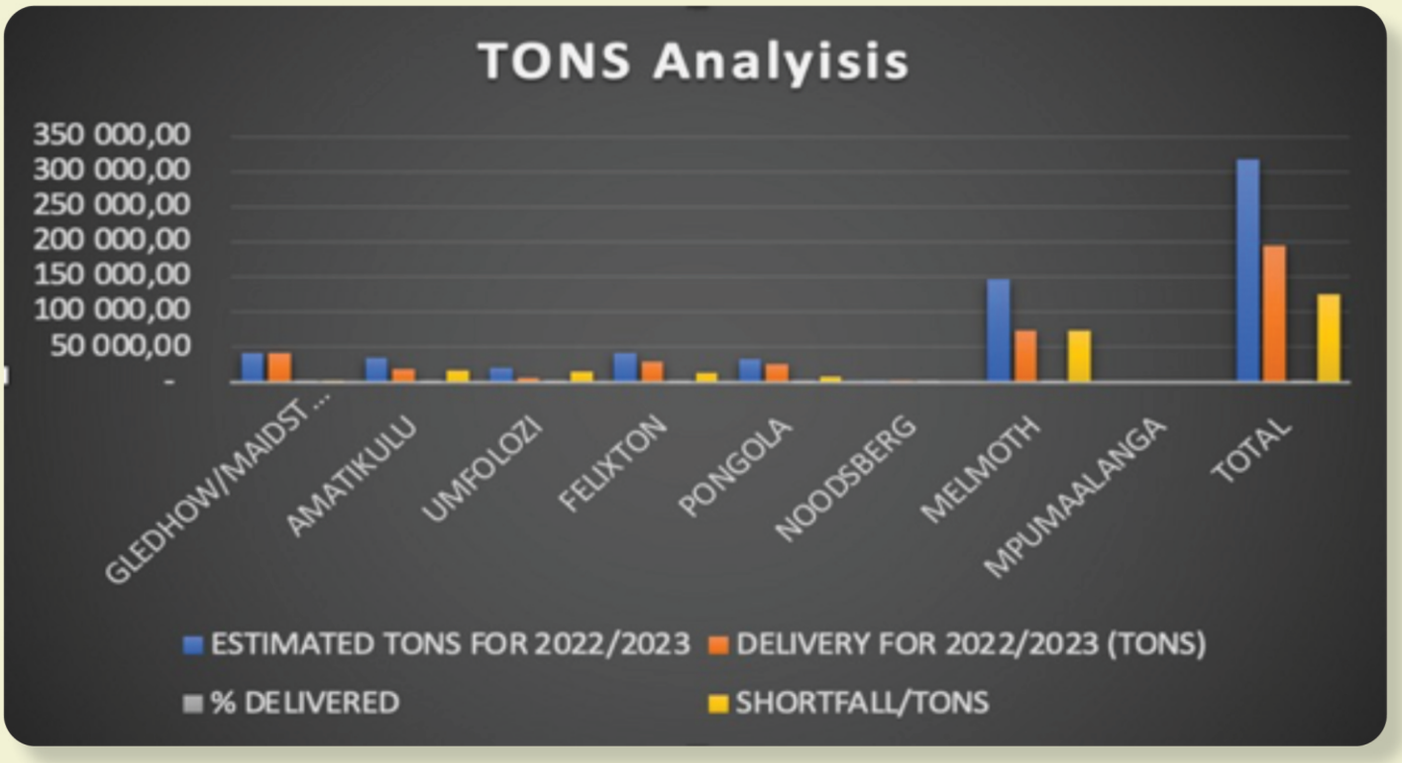
Sugarcane deliveries:

The year 2022 has been quiet challenging for sugarcane deliveries where some milling areas did not meet the estimated targets and others excelled.

Fleet size:

We had a fleet of 33 trucks that were allocated to haul cane to a various mill areas. We worked with estimate tonnage of 318 182 to deliver for the season under review. Actual tonnage delivered 194 053 which is 68,22 % of the original estimate, leaving us with shortfall of 124 129 tons that were not delivered.

Challenges with sugar cane harvesting was the turnaround time with small-scale growers, fleet management and milling efficiencies.



Fertiliser distribution:

Department of Agriculture, Rural Development and Land Reform and supplied fertilizer for farmers which was distributed throughout Mpumalanga and Kwa Zulu Natal Provinces. This overwhelming token of appreciation was very well received by all farmers.

Delivery of timber:

Timber harvesting, which is a new venture, saw us delivering timber from Vryheid to Richards Bay and Melmoth to Vryheid on return loads to maximise efficiency of the trucks.

New projects:

We have 2 projects that will be kick starting very soon.

· We will be transporting mine equipment from Westonaria to all parts of Gauteng for 3 trucks.
· We will be transporting timber from Matatile to Umkhomazi and Durban Harbour for +/- 5 trucks.

These accomplishments are a testament to the dedication, teamwork, and strategic vision of the South African Farmers Development Association. We remain committed to furthering our mission of promoting sustainable agricultural development and fostering economic growth within the farming community.

ML Dube
Chief Financial Officer

General information report on the Audited Financial Statement as at 31 March 2023

Going concern

The directors believe that the group has adequate financial resources to continue in operation for the foreseeable future and accordingly the consolidated annual financial statements have been prepared on a going concern basis.

The directors have satisfied themselves that the group is in a sound financial position and that it has access to sufficient borrowing facilities to meet its foreseeable cash requirements. The directors are not aware of any new material changes that may adversely impact the group.

The directors are also not aware of any material non- compliance with statutory or regulatory requirements or of any pending changes to legislation which may affect the group.

Level of assurance

These consolidated annual financial statements have been audited in compliance with the applicable requirements of the Non- Profit Organisations Act 71 of 1997.

Preparer

The consolidated annual financial statements were internally compiled by: Mduduzi Dube Chief Financial Officer Issued 03 October 2023

Auditor

Mfuyi Business Services (Pty) Ltd Chartered Accountant(SA) Audit Partner: Sanele Mkhize CA(SA)

Auditor' s Report

Opinion – Unqualified Audit Report

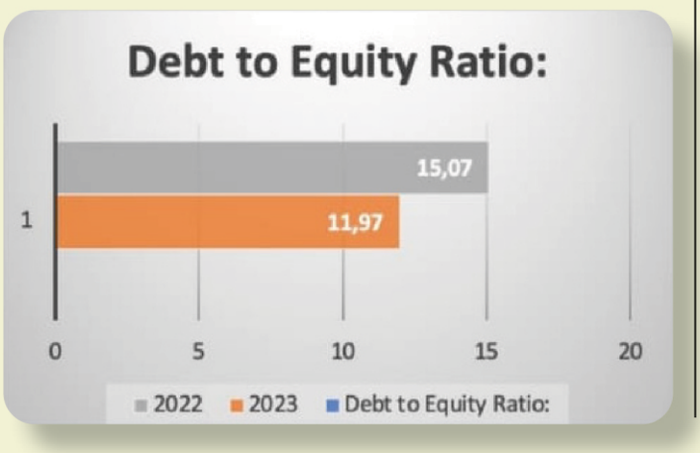
The consolidated annual financial statements present fairly, in all material respects, the financial position of South African Farmers Development Association - NPO as at 31 March 2023, and its financial performance and cash f lows for the year then ended in accordance with International Financial Reporting Standard for Small and Medium- sized Entities and the requirements of the Non- Profit Organisations Act 71 of 1997.

Financial analysis and indicators

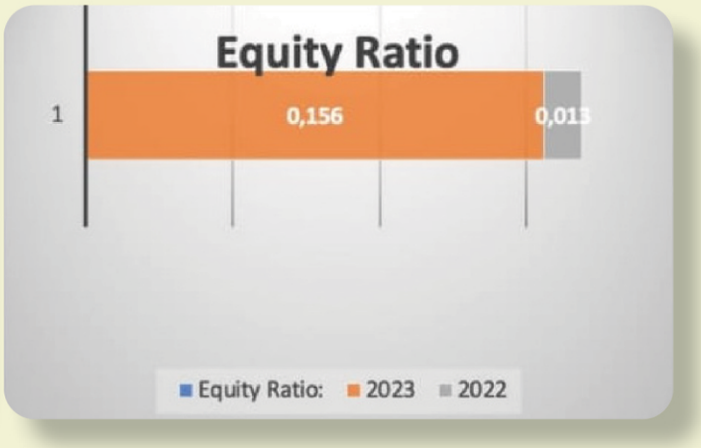
Based on the financial statements of the South African Farmers Development Association for the years ended 31 March 2023 and 2022 , the following financial ratios have been computed:

Solvency Ratios:

Debt to Equity Ratio:
- For 2023 : 11.97
- For 2022 : 15.07



Equity Ratio:
- For 2023 : 0.156
- For 2022 : 0.013



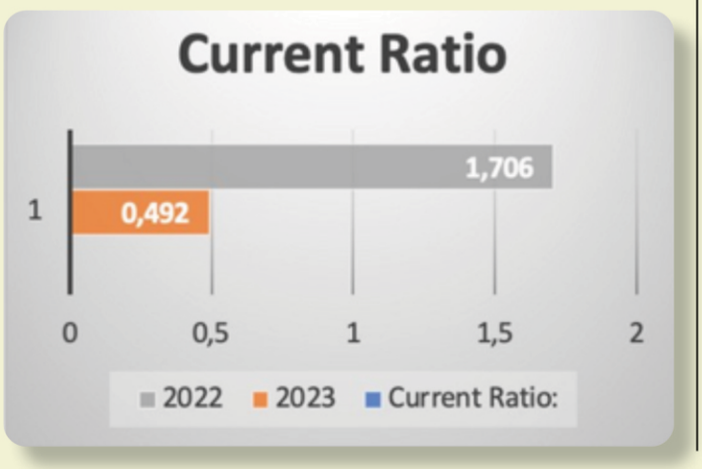
Interpretation of Ratios:

Debt to Equity Ratio: The ratio has decreased from 2022 to 2023, indicating a reduction in financial leverage and possibly a decrease in risk. However, a ratio of 11.97 in 2023 suggests the company still has a significant amount of debt compared to its equity.

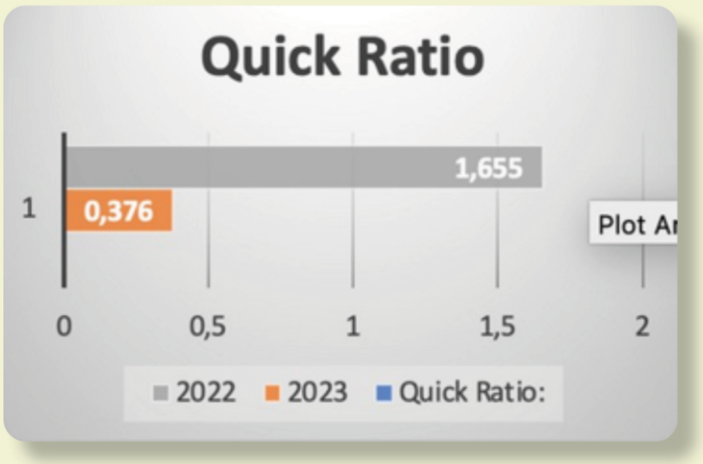
Equity Ratio: The increase in the equity ratio from 2022 to 2023 indicates that the company is financing more of its assets with equity rather than debt, which is generally seen as positive.

Liquidity Ratios:

Current Ratio:
- For 2023 : 0. 492
- For 2022 : 1 . 706



Quick Ratio:
- For 2023 : 0. 376
- For 2022 : 1 . 655



Interpretation of Ratios:

Current Ratio: The current ratio has decreased significantly from 2022 to 2023. A ratio under 1 in 2023 indicates that the company may not be able to meet its short- term obligations with its current assets if they were all called in within the year.

Quick Ratio: This ratio further emphasizes the potential liquidity problem, with a decrease from 2022 and being below 1 in 2023, indicating that the company may struggle to meet its immediate liabilities without selling inventory.

These ratios suggest that while the company has reduced its reliance on debt financing over the past year, it may face liquidity challenges in the short term. The reduction in the debt-to-equity ratio is a positive sign in terms of long- term financial stability, but the liquidity ratios raise concerns about the company' s ability to cover short- term obligations. It is also worth noting that the significant decrease in liquidity ratios may be due to changes in current liabilities.

Positives and Negatives noted – As at 31 March 2023

Positives:

1. Revenue Increase: The revenue increased significantly from R160 942 233 in 2022 to R372 300 536 in 2023 .

2. Profit Growth: There was a substantial increase in total comprehensive income for the year, from R5 750 090 in 2022 to R44 925 026 in 2023 .

3. Other Income: Other income also saw a significant rise, which contributed to the operating profit.

Negatives:

1. Rise in Operating Expenses: Operating expenses rose drastically, which could be a concern if the trend continues. The total operating expenses were R255 004 115.

2. Employee Costs: The employee costs are a large part of the operating expenses at R48 140 342, which may need to be reviewed for efficiency

Value-Add Strategies: Based on the negatives identified, the office of the CFO proposes strategies such as:

1. Cost Reduction Initiatives: Implement measures to control and reduce operating expenses.

2. Debt Management: Develop strategies to manage finance costs, possibly through refinancing or paying down debt.

3. Revenue Diversification: Explore new revenue streams to further increase profits and mitigate risks associated with current sources.

4. Investment in Technology: Invest in technology to automate and streamline processes, which can reduce costs over the long term.

SAFDA MILLING AND DIVERSIFICATION REPORT

Dr Marilyn Govender
Head: Milling and Diversification

SAFDA Milling Hubs

SAFDA has introduced various programmes in conjunction with government and private sector partners to sustain and grow sugarcane production and the revenue base for black growers. These include fertilizer programmes to cushion the impact of rising inputs costs, and the development of Farmer Production Support Units (FPSU's) to provide mechanization and other support services in close proximity to the small-scale and land reform growers. Whilst these interventions are having a positive impact on the cost of production and some increases to the revenue of our growers, ratoon management and cane establishment support to small-scale and land reform growers needs to be significantly increased to have a meaningful impact in the medium to long term.

The most significant impact that it can make on propelling an inclusive rural development and economic growth model, is to introduce new sugarcane milling facilities/hubs at strategically located sites across the rural sugarcane growing areas, in proximity to small scale and land reform cane supply areas. The construction and operation of SAFDA Milling Hubs is of highest priority, as sugar mills have been shut down (Darnall and Umzimkulu), two milling companies have gone into voluntary business rescue increasing the risk to our farmers on the North Coast, and the ongoing concern of crushing capacity, milling performance and investment in capex and diversification of the sugar mills.

Some of the key learnings from the SAFDA India Study Tour (June 2022) is informing the implementation of the SAFDA Milling Hubs. A summary is provided below:

• Sugar milling and biorefining was demystified and done in the heart of rural sugarcane farming areas

• Mills are efficient and economical.

• India government has been deliberate in supporting the sugarcane industry

• 500 rural and peri urban sugar mills in India

• Small scale sugarcane is clustered within a radius of 20 to 30 km around mill

• India has minimized the distance and transport costs for small scale farmers

• Harvested cane is transported to mills and crushed within the same day

• Small-scale farmers are paid within the week.

• Sugarcane value is maximized being processed into multiple products:

- sugar,

- electricity,

- ethanol of multiple grades including fuel ethanol,

- biogas,

- bio-fertilizer and,

- CO2 capture

- waste streams into power that fuel the plants,

- recycle and reuse of water to potable level.

• Sugar, electricity and ethanol are standard products produced in almost all mills

• Technology development is accelerating and informing new products being commercialized

• Efficient and optimized factories are operated that harness the value of the sugarcane, resulting in greater profit that can be shared with

SAFDA MILLING AND DIVERSIFICATION REPORT

the farmers.

SAFDA plans to build modularized facilities with latest technologies, designed at the capacity relevant to black sugarcane farmers. The location of these facilities will consider amongst other factors:

• design capacity in relation to black sugarcane production,

• quantities of carryover and uncrushed sugarcane,

•distance to small scale and land reform farmers to reduce transportation costs,

• utilize technology to maximize sugar recovery,

• advance black ownership in the industry and,

• progress diversification and value add into multiple products, producing not only sugar but other renewable energy and biobased products which has transformed the sugarcane sector in India and other parts of the world.

The SAFDA mills is a solution to surplus cane, high transport costs, failing mill capacity, lack of new technology and diversification. Biorefineries are the future of the sugarcane industry. Flagship milling hubs have been identified in the various sugarcane growing regions. SAFDA modus operandi is to implement with strategic and credible partners. SAFDA is engaging private investors, financing institutions (local and international footprints), technology developers, corporate finance transaction advisors and local industry stakeholders that are aligned to SAFDA's approach to progress the flagship milling hubs in the various regions.

Flagship Milling Hub in Makhatini

The Minister of Agriculture, Land Reform and Rural Development, indicated her support for the undertaking of a Bankable Feasibility Study (BFS) to the value of R8 million rand for an integrated mill in Makhathini. The Supply Chain Management processes were undertaken by DALLRD; a first tender was issued whereby no bidders were complaint and a second tender was issued whereby no bidder came in within the allocated project budget. As such the BFS for the Makhathini Mill did not commence with DALLRD during the 2022-2023 season.

SAFDA project development has continued over the past year. The Makhathini Milling Hub will result in substantial agricultural, economic, and industrial development in Makhathini and for the betterment of the district municipality, province, and country. Coupled with the new and efficient technology and milling infrastructure that would benefit the sugarcane farmers, the project has been found to be attractive to the Development Finance Institutions. Engagements with the DFIs have intensified to co-develop and finance the Makhathini Milling Hub Project which requires financing of more than R2,6 billion for irrigated cane expansion and the milling factory. Key project development components have completed including a detailed business plan, techno commercial design from ISGEC, techno-economic and financial models, potential cane development areas in the Makhathini (existing and expansion areas), the agricultural cane development model, letters of support and interest from key stakeholders. Project development continues. It is envisaged that approvals for investment into the project should be concluded by the 3rd quarter of 2023.

Sugarcane Value Chain Diversification Projects

At industry level, SAFDA is participating in the Industry Diversification Projects through Task Team 6 of the Sugarcane Value Chain Masterplan.

The intent is to maximize the value add of sugarcane, tap into new products and markets that have been commercialized in other parts of the world. These could include secondary, tertiary and advanced products - electricity, ethanol, transport fuels - road and aviation, plastics, packaging, chemicals etc. Globally there is a shift towards funding, supporting and implementing projects that mitigate the adverse effects of climate change. It is envisaged that diversification projects from sugarcane – being a renewable feedstock used to produce renewable or biobased products in support of a greener, circular bioeconomy would appeal globally with key value chain stakeholders.

Diversification in sugarcane industry will be underpinned by transformation, increase the participation in the value chain,

and in the sharing of new industry revenue streams. A few projects are underway at prefeasibility / feasibility level. IDC has also come on board in support of these diversification projects.

• Sustainable Aviation Fuels (SAF) – Use of sugarcane as an alternative to fossil-based feedstocks to produce aviation or jet fuel. A scoping study is underway, with investment of R7 725 600,00 from Industry and IDC in the order 51% and 49% respectively of the total project cost. Well experienced regional and global service providers in the sugarcane sector and in SAF have been appointed to undertake raw materials study, market assessments, technical and logistics study, environmental and financial modelling. The study is expected to be concluded by 3rd quarter of 2023.

• Polylactic Acid (PLA) - Use of sugarcane to produce biobased and biodegradable polymer (PLA) into the bioplastic sector. A comprehensive Project Scoping Report / Prefeasibility Study Proposal was developed during 2022, which included the participation of Sulzer Chemtech the leading technology developer for lactic acid and PLA technology in the world, together with their local Southern Africa agent Zonke Engineering. Sulzer Chemtech technology is used in ~90% of the PLA plants globally.

IDC is supportive of the Prefeasibility Study (PFS) proposal. Earlier in 2022, SASA Council requested further engagement on the project, which was followed by presentation to Renewable Energy Development Committee (REDC) in May 2023. The REDC fully supported the PLA project proposal to develop the PFS and to recommend to SASA Council approval. In June SASA Council will consider the recommendation. With the SASA Council approval, the project can then proceed once IDC approval processes have been completed, with the intent of the total project investment of R18 777 347,00 from Industry and IDC spilt 51% and 49% respectively.

• Engen Refinery Biofuels Repurpose Project – Engen developed a project to repurpose infrastructure at the Durban refinery to produce biofuels from sugarcane. The Repurpose Plant could produce 100 million liters bioethanol (~1% of national fuel pool) for splash blending that could come online by last quarter of 2025. Engagements and site visits have been held with members of TT6 including the Department of Trade, Industry and Competition (the DTIC). Department of Mineral Resources and Energy (DMRE) has established a Biofuels Task Team together with Engen. Traction is limited until the biofuel's subsidy required, and mandatory blending is activated by DMRE and National Treasury.

• Bio-Polyethylene (PE) is another product still being scoped out by industry members and potential partners in the polymerization value chain. Braskem in Brazil currently dominates the global BioPE market and intends taking up the entire global market production.

Mkhuze Loading Facility - Transnet Freight Rail Siding

During the 2022 operating year 129 949,365 tons of sugarcane was loaded at the siding and railed to Felixton. Of this tonnage, 69 920,430 tons was railed for Makhathini small scale sugarcane farmers. We had envisaged transporting much more tonnage, but due to incidents outside the control of the Mkhuze Loading facility such as, floods, stoppage of the Felixton mill, shutdown period of Transnet, Railway Safety Regulator issues, prolonged bouts of rain etc. this quantum was railed.

For the 2023 sugar milling season, the Mkhuze Loading Facility is expected to rail a total of 254 000 tons of sugarcane. Of this tonnage, a minimum of 154 000 tons of Makhathini small scale grower cane was to be railed from Mkhuze to Felixton.

During meetings in February and March 2023, TFR indicated that running the Mkhuze rail line is not viable and that TFR is currently subsiding the service they are offering to the Mkhuze to Felixton line. TFR indicated that the service will continue until 30 September 2023, during which time a new commercial and operating model (possibly a hook and haul model) needs to be considered to keep the project operating. In a hook and haul model, the ownership, operating and maintenance of the wagons becomes the responsibility of the client, and TFR would hook and haul the wagons from Mkhuze to Felixton sugar mill.

Due to the uncertainty of TFR, Makhatini sugarcane is currently not being transported through the rail siding via rail to Felixton sugar mill. This decision by the growers has also been underpinned by the correspondence received from Tongaat Hulett Sugar in April 2023, whereby the BRPs did not approved the use of the Tongaat Hulett account for the Makhatini growers for the Mkhuze to Felixton line. Furthermore, the mill has raised the increasing pressure on cane quality and risks of cane being rejected. THS transport subsidy for the Makhatini growers is therefore directed to road transport. Andre Senekal has continued to rail at risk, and this has still come with ongoing challenges with rail transportation. An update from TFR and THS is required to ascertain the way forward for railing cane for the remainder of the season and the long term.

SAFDA FINANCIAL SERVICES AND SAFDA FERTILIZER

Andile Buthelezi
Head: Financial Services and SAFDA Fertilizer

It is generally recognised that small-scale and medium-scale farmers have been facing difficulties in accessing credit from formal financial institutions due to unfavourable "credit histories", insufficient collateral, non-compliance, and a high failure rate. The need for the existence of an institution that intervenes in the provision of access to finance for small- to medium-scale farmers is consequently broadly acknowledged. SAFDA Financial Services was established to address the challenges of access to credit to these farmers through building partnerships with the Development Finance Institutions and commercial banks to create funding instruments that are tailored to our farmers.

SAFDA Financial services welcomed a new member to the team in September 2022, Ms Zanele Sibisi, who will perform the role of Fund Manager. This function becomes critically important as we begin onboarding new funds in the 23/24 season.
Governance

SAFDA Financial Services endeavours to implement governance practices aligned to best practices standards and principles. This also applies to its funded growers. The Board and Executive Management exercise their fiduciary oversight and duties fairly and transparently.

Products and Services offered

SAFDA Financial services is set up to cover the development finance needs for SAFDA farmers and acts as assets management services company to administer any development and related funding initiatives to SAFDA growers and SAFDA supply chain SME producers.

Products and services offered by SAFDA Financial Services:

• Production Loan – Seasonal Sugar Cane:

- Between 60 and 120 days.
- Replant over 2 seasons.

• Invoice Discounting: Sugar Cane:

- Averages 45 days.
- Includes: Growers and Contractors.

• Ratoon and Replant Finance:
- Between 9 and 24 months.

• Treasury and fund management of the 3rd party funds with clear understanding on funds mandate and execution accordingly.

• Bulk procurement – Fertilizer and Chemicals.

MAFISA loan book managed by SAFDA

SAFDA Financial services continues to administer MAFISA loans. SAFDA has an allocation of R20.07 million to be utilized for loan funding across the sugar industry. To date, loans to the value of R21.7 million have been approved by the Credit Committee. The total outstanding balance for the loans approved by the Credit Committee as of the 28 February 2023 was R12 097 260.

SAFDA Financial services continues to administer MAFISA with over R12 097 260 worth of loans being approved at the end of the 22/23 season with a total of 80 applications approved. Only 18 applications to date have been declined.

SAFDA MAFISA	No.	AMOUNT ®
Allocation		20 067 688
Applications received	124	25 066 867
Loans Approved	100	21 722 204
Declined	24	3 344 663
Disbursed		13 307 262

Funds being negotiated

We have been fortunate to have some positive responses that should come online in the 2nd half of the 23/24 season. We are hoping to create a suite of products that will give farmers early access to finance, so that they can procure inputs to optimize on growth.

FINANCIAL INSTITUTION	AMOUNT	PRODUCT TYPE
SEFA	R15 million	Invoice discounting aimed at SSG's and medium scale farmers
ABSA	R40 million	Invoice discounting and agri-inputs
LAND BANK	R40 million blended facility (R20 million grant and R20 million loan)	Agri-inputs facility
FNB	R50 million	Agri-inputs facility
STANDARD BANK	To be determined – pilot of 20 land reform projects	Savings facility for land reform growers
Project based funding for re-plant and inputs		
JOB FUNDS	R112 million blended (50% grant and balance of loan)	Agri-inputs facility with 50% grant component. Grower must commit to compulsory retention saving via Umthombo or Standard Bank
Netherlands Development Finance Company (FMO)	$10 million and a guarantee fund for ABSA and FNB facilities	

Way forward

SAFDA Financial Services has increased its total loan approvals and disbursements to small- and medium-scale farmers and pro-actively introduced post loan support measures and programmes to manage its loan impairments and build client sustainability.

We, however, plan to put more effort on the following:

• to implement dedicated outreach campaigns and programmes to reach as many farmers as possible, particularly youth, women and people with disabilities to enhance financial inclusion and access to mainstream economic activity.

• to invest in the building of long-term financial sustainability by focusing on increasing income, reducing costs, and improve the quality of its loan book by reducing loan impairments.

• to improve its loan management processes to reduce loan turnaround time and increase its organisational footprint, especially in townships and rural communities.

• to improve customer service through customer satisfaction surveys that will be conducted quarterly.

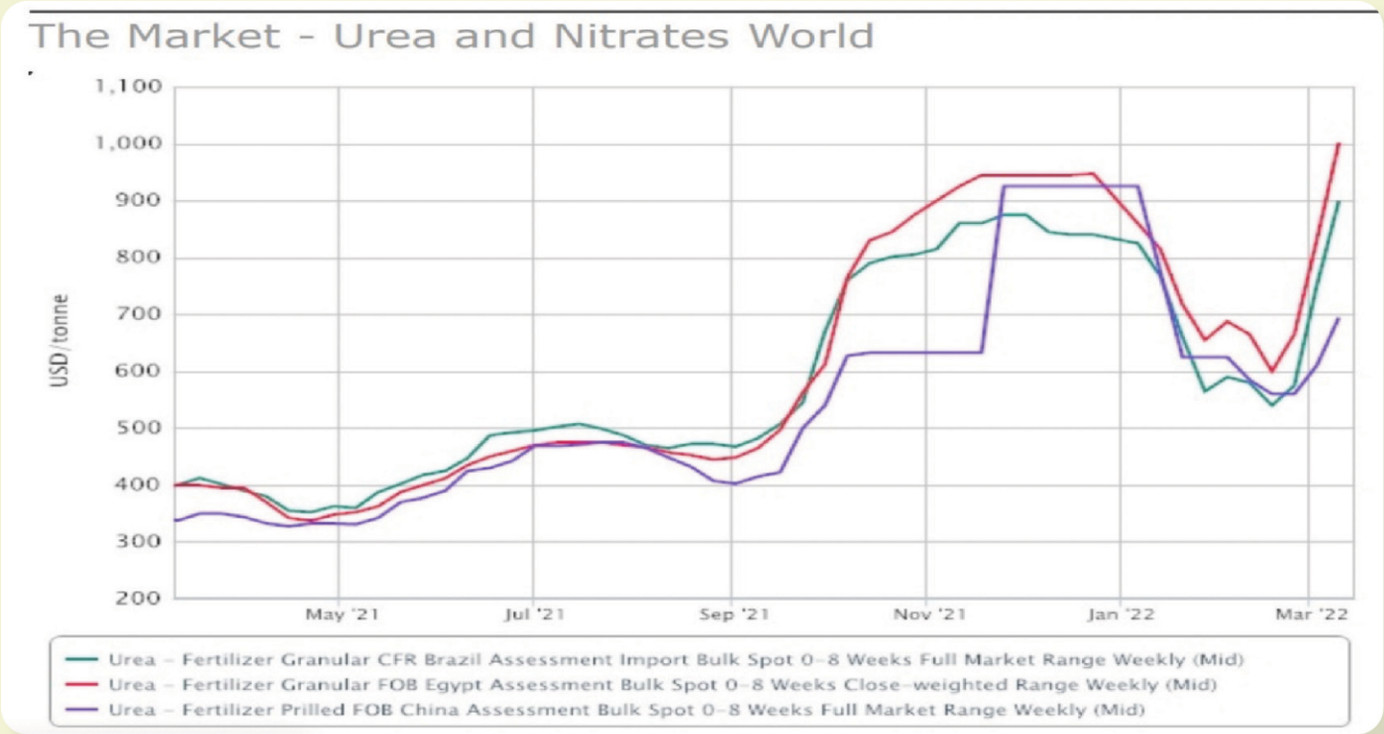
DEVELOPMENT FINANCE AND PROJECT MANAGEMENT

Mr Anwhar Madhanpall
Head: Development Finance and Project Management

Development Finance

· **Fertilizer Support**

During the reporting period several business plans were drafted, motivating for funds to support access to fertilizer for small-scale growers in KwaZulu-Natal and Mpumalanga. The rationale for the request for support was the trebling of the fertilizer price **from R6 800/ton per ton of 5-1-5 (45) in 2019 to R17 120/ton price per ton of 5-1-5 (45) in 2022.**



SAFDA approached the Department of Agriculture, Land Reform and Rural Development for assistance, and the Department heeded the call for assistance. Seven (7) Business Plans were considered and approved:

Mpumalanga

Number of growers	Hectares to be ratooned	Total number of Bags	Funding allocated
1432	9 481	50 505	R43 232 600

KwaZulu-Natal

Number of growers	Hectares to be ratooned	Total number of Bags	Funding allocated
10 679	23 283	116 415	R99 651 204

Implementation guidelines together with management and reporting tools were also developed to support of the distribution of the fertilizer.

• **Accessing intermediary funds from DFI's and Commercial banks**

With the establishment of SAFDA Financial Services, SAFDA has also taken a conscious decision to engage with Development Financial Institutions (Local and International), and Commercials Banks and input providers to access loan finance and credit lines to provide short term / seasonal facilities to growers. Proposals have been submitted to SEFA, IDC, AECI and Commercial Banks to access these facilities with the intention of securing these facilities within the first quarter of the 2023-2024 financial year.

SAFDA also had discussions with FMO (Dutch Development Agency) in respect of NASIRA is FMO's risk sharing program which support in i) risk mitigation and ii) capital relief to support SMEs in emerging markets.

• **Funding proposal to support SAFDA Milling, Digital Platform and seedcane**

SAFDA developed a proposal for support across a number of initiatives. These included support for funding for various activities related to SAFDA Multi-purpose Milling Hubs, capacity to fast track the on-boarding of growers on the SAFDA Digital Platform, and for seed cane development on the Makhathini. The submission was made to the Provincial Department of Economic Development, Tourism and Environmental Affairs, and is currently going through the various approval processes within Provincial Government.

Agri-consulting Services

Monitoring and Evaluation of the three-year Multi-Season Planting Programme

SAFDA has successfully concluded a three-year tender to monitor and evaluation the Department of Agriculture and Rural Development: KwaZulu-Natal's Multi-Season Planting Programme. Key elements of the project involved:

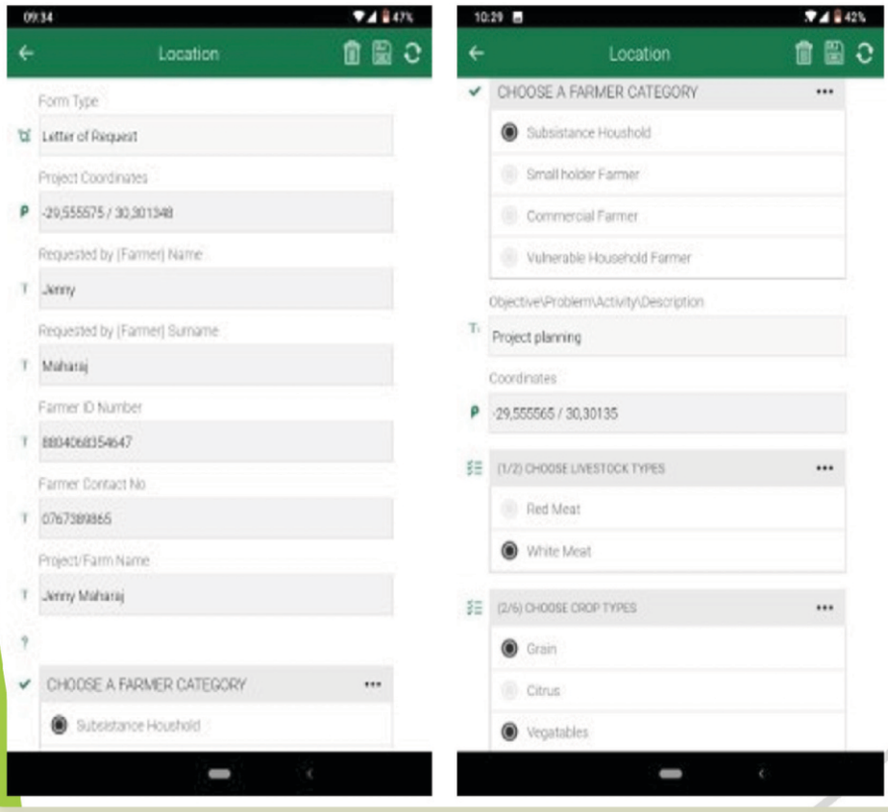
• **Building a working relationship with District Offices. Meetings were held with the District Offices** to build a working relationship on the implementation of the project. Agree on District Steering Committees and roles and responsibilities of SAFDA and DARD officials. This was essential to ensure that SAFDA team is seen a complimentary and not in competition in the roll out of the project;

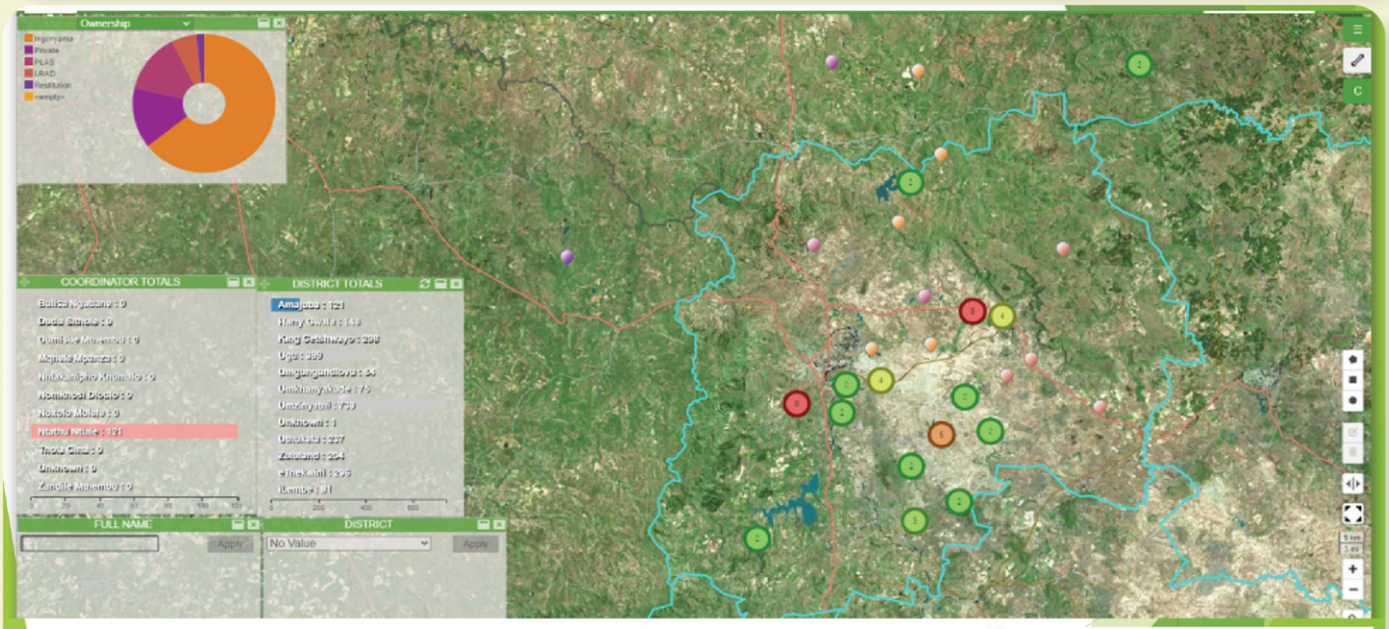
• **Review of the current procurement model for inputs.** The current model was evaluated in terms of the effectiveness of the current procurement model for inputs (fertilizer, chemicals and seeds) and alternative approaches that are within the prescripts of the PFMA were proposed;

• **Developing District Implementation Plans** and project management capacity per District was put in place in order to support the DARD District Offices in the roll-out of the project. This was done on an annual basis where hectares are defined, mapped, inputs quantified. All this information was be uploaded onto a central geo-spatial management tool;

• **Web-based Management Tool.** SAFDA introduced a web-based information management system. The system allowed for the mapping of all fields, pre-and–post cultivation, together with photos of cultivated field. Each field was linked to a service provider and a farmer. The management tool was also used for monitoring and evaluation purposes. SAFDA used these tools to provide bi-weekly reports to the Department on progress, challenges and proposed intervention measures.

Field Data Capture Device: Data form conversion





Ownership in Amajuba District

- A new policy framework was drafted in consultation with stakeholders- a framework that is practical, implementable with the appropriate systems / standard operating procedures to enable seasonal delivery of the PSP. SAFDA has capacitated of the contract a new delivery model will be in place for the PSP.

- Capacity building and institutionalisation on the new policy framework and delivery model. Central to the SAFDA methodology was to capacitate the DARD Team on new initiatives and approaches in delivering the PSP. Several training and one-on-one session were held with District and Local Officials to train them on the new implementation framework.

In order to fulfil the task, SAFDA deployed 12 members of specialist agriculturalists across the District Municipal Areas and Metro in KwaZulu-Natal Province. Offices were established in each of the Municipal areas. In addition, SAFDA employed 33 young agricultural graduates to support the on-farm production verification processes. Over the three-year period, the SAFDA team was tasked with visiting all farms were production had taken place with the objectives of verifying the hectares ploughed and planted, as well as providing other critical farmer information and yield data.

The table below reflects the performance of SAFDA Team over the three- year period:

Year	Annual planned planting target (hectares)	Hectares verified (ploughed and planted)	% Performance
2020-2021	20 938	22 431	107 %
2021-2022	21 394	24 021	113 %
2022-2023	22 310	20 798	93 %

Project Management

EDTEA SAFDA Collaboration Agreement

As part of the institutionalization of the project in the Department of Agriculture and Rural Development: KwaZulu-Natal, SAFDA trained the officials on the use of the electronic information management system for verification purposes. The DARD Officials then successfully conducted in-house verification on the remaining 7% of the target. This was accomplished in the 3rd and 4th quarters of the 2022-2023 financial year.

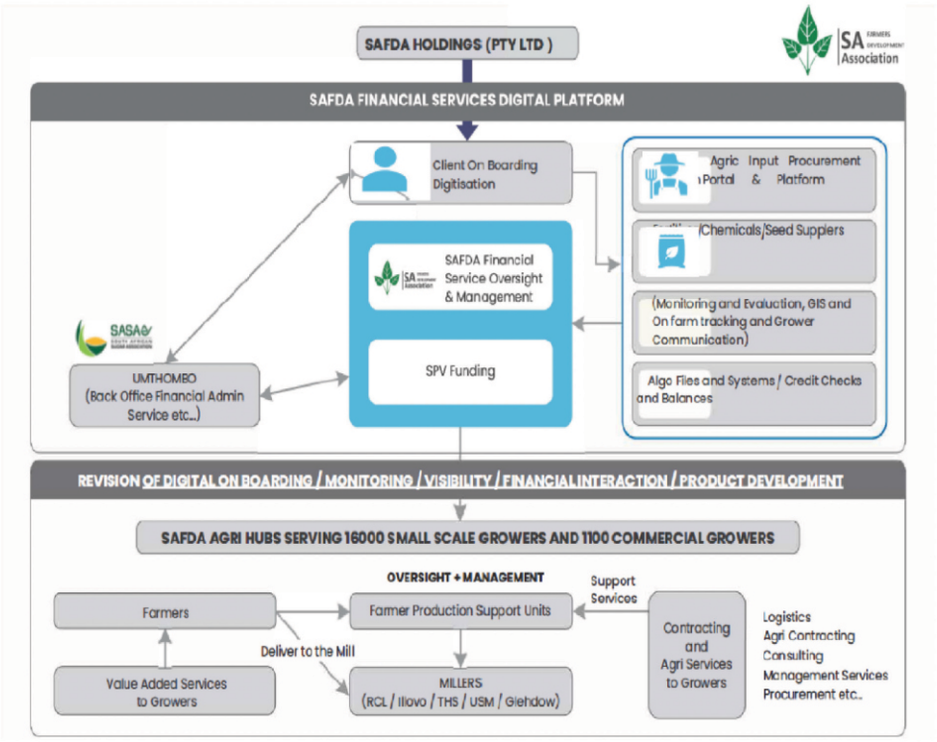
The Department of Economic Development, Tourism and Environment Affairs (EDTEA) and SAFDA entered into a Collaboration Agreement in July 2021. The Agreement allocated R12 million over a three- year period to support the most vulnerable of small-scale growers with fertilizer.

For the 2022-2023 season, the project targeted small-scale growers in the Macekane area. A launch was undertaken on the 25th of November whereby community members, chairpersons and the local Nkosi interacted with stakeholders and the press. Appreciation for both EDTEA and SAFDA was expressed. The event was attended by 350+ people, including Amakhosi and induna.

The final number of growers totalled 584 receiving 6 bags per hectare farming on 767.5 hectares and amounted to 4 605 bags being delivered to small-scale growers

SAFDA Digital Platform

SAFDA has seen the need to put in place a digital platform to enable SAFDA and its membership of farmers across commodities to better interface with each other on a range of farmers support and business services. The info-graph below reflects the eco-system of the platform.



Platform Offerings:

Grower Connection and Engagement , Administration and Project Execution, Funder Compliance and Reporting,

Aggregated Service Offering

Grower Financial Inclusion

Blended Finance

Leverage Inputs through to SAFDA Operating Entities

Procurement

In the 2022-2023 reporting period, significant work had been undertaken on the digital platform, namely:

• Validation, categorization and on-boarding of primary grower data = 9929 SSG and 272, with 4109 SSG Data imported onto the Database and on boarded to date.

• Workflow finalized for procurement platform and digitized processes for SAFDA Financial Services, including integration into UAF and FPSU's.

• A Structure has been designed that fits in with the grower profile and the requirements for SAFDA to manage each grower that is linked to a Region, FPSU and an Association that supports the management of growers within the Mill areas. This customization that was needed to fit in to the SAFDA requirements especially on the SSG.

• Formalization of Letters of Authority to POPIA to the satisfaction of SASA and UAF, to allow data access and integration

• Digitization processes

• Design and development of the market-place infrastructure high level work flow processes completed.

SAFDA envisages that the design of platform will be completed and functional in the next financial year.

Ncora Restitution Project: Eastern Cape

The Ncora Communal Property Association (CPA) called upon SAFDA to assist them in the developing a post settlement plan for the approximately 5000 hectares of state land that is in the process of being restored to them through the Land Restitution Programme. A Project Plan has been developed to support the CPA with a range of activities from support the land transfer process, rehabilitation of irrigation infrastructure to governance support. SAFDA signed a Memorandum of Agreement with the CPA, and has assisted the CPA in various initiatives:

• Engagement with the Land Claims Commissions: Eastern Cape Office to support the restitution process.

• SAFDA prepared a business plan for post transfer: 800 of grain – off taker agreement in place with Amadlelo dairies, vegetable production and a value horticultural crop.

• Governance and social facilitation from SAFDA's Grower Development Department

SAFDA has also assisted with availing funding for the development of 100 hectares of maize in the previous season. 25 hectares were planted timeously and will be harvested in the 2023 season. The outstanding 75 hectares will be planted in October 2023. Seed, fertilizer, and herbicide have been delivered to the site ready for agricultural operations to commence after adequate rainfall in October 2023.

Qoloqolo Partnership

SAFDA has a management agreement with the Qoloqolo Trust to manage 110 hectares of sugar cane for a period of 10 years. This is the second year of the partnership. Revenue generated was spent of various agronomic activities in order to realize the full potential of the farm. The yields obtained were 80tons/ha. The Trust received an amount of R428 556.20. As part of the lease rental payment. The Qoloqolo Trust also benefited to an amount of R75 000 from the industry transformation interventions.

GIS Services

SAFDA benefited from a range of GIS services to support the operations and decision-making processes. The services were provided

• One of the key services that was provided was the coordinate verification for the DARD M&E project, this ensured the accuracy and reliability of geo-spatial data.

• FPSU Maps were created to show where the 6 FPSU sites are located to show visual representation, included information on how many SSGs were going to be served by each FPSU.

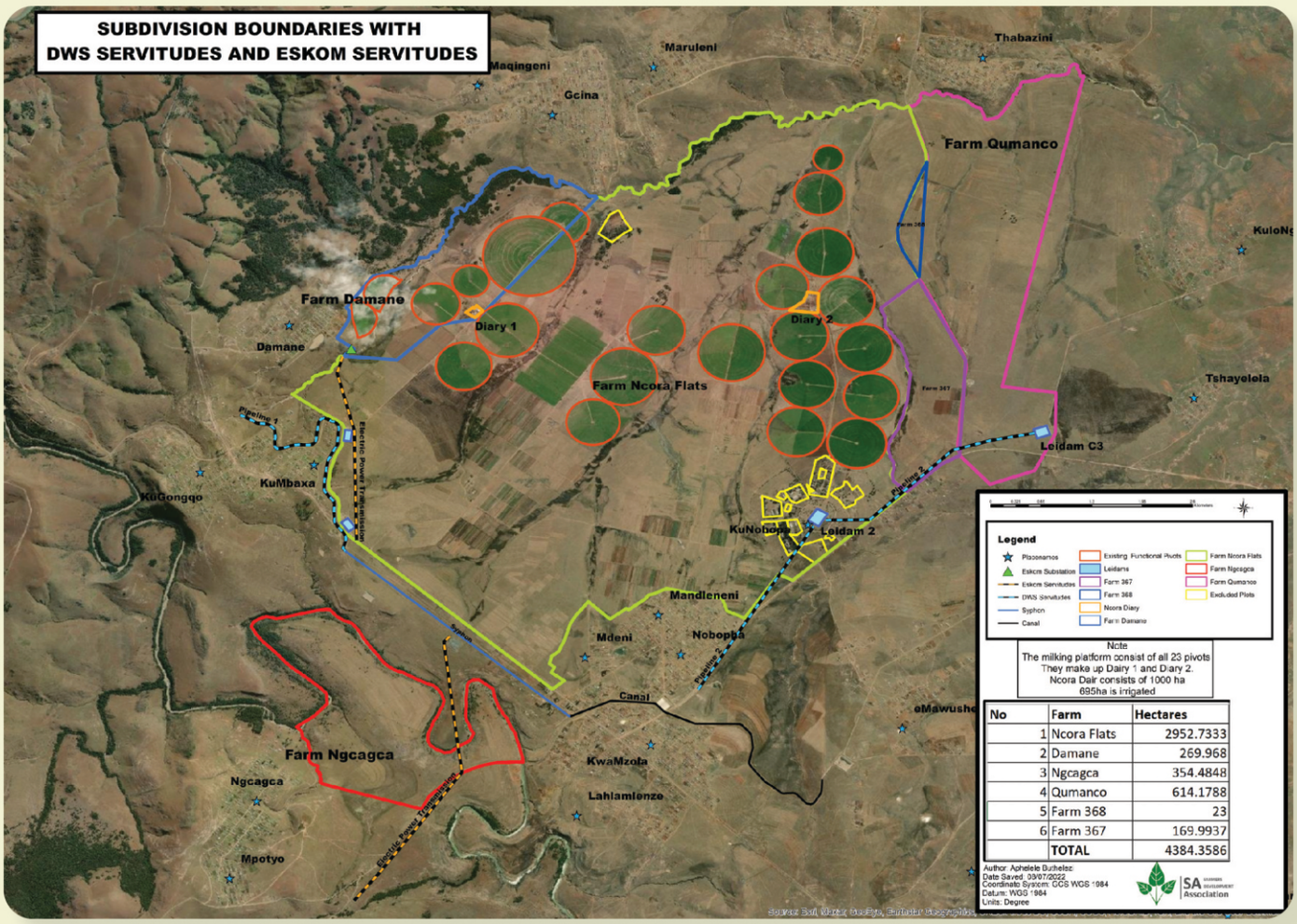
• The Ncorha map was created to clearly show the farm boundaries and servitudes that are within the claim. The map was presented to the stakeholders to show the visual representation of where the boundaries are located and how many hectares are within the claim.

• Makhathini maps were created to assist with the SAFDA Milling presentations.

• Sibuyele Ekhaya and the Mbulungwane Community Trust Maps were created to assist in visual representation of the farm boundaries and added in business plans.

• Resource Centres Map was created to show the location of all the Resource Centres. Also, the map was added in proposals when bidding for tenders.

• Verification of small-scale and land reform growers for the Digital Platform. Verification ensures that the growers were correctly identified, and their information is accurately recorded.



No	Farm	Hectares
1	Ncora Flats	2952.7333
2	Damane	269.968
3	Ngcagca	354.4848
4	Qumanco	614.1788
5	Farm 368	23
6	Farm 367	169.9937
	TOTAL	4384.3586

MPUMALANGA REGION'S REPORT

Moses Mkhabela
General Manager: Mpumalanga Province

Farm Management Services

Farm management Services in Mpumalanga is successfully handling nine farms in Nkomazi which are Mangweni Dairy, Mbunu B & C, Mangane, Schoemansdal, Sibange, Sikhwahlane, Walda and Langeloop. All these farms are performing well with good tonnages. 2021/22 season was challenging for most of these farms as the whole country was still recovering from the COVID-19 aftermath. 2022/23 showed to be a good year as these farms managed to pull through and were able to recover from the previous season.

Komati Malelane FPSU

The Department of Agriculture, Land Reform and Rural Development handed over mechanization to the SSG growers as per the proposal that was submitted by SAFDA to the department. Following this handover there was a need to form a Project Steering Committee which included SAFDA, SACGA, DALRRD and PDA. This committee also has grower leadership from both associations representing growers from Komati and Malelane. A resolution was taken that the implementation of these projects will be much easier with everyone on board. This project has managed to assist about 511 ha from different SSG projects in Nkomazi with mechanization services using land preparation tools. There is still a need for more equipment as there is an increasing need of our services by our growers.

Institutional support

SAFDA team in Mpumalanga was able to successfully convene AGM's for all SSG's in the region. There is a stakeholder forum that was established where grower issues are addressed, these issues are relating to harvesting, the refusal of a grower to burn cane on time and all other burning issues that affect growers. Facilitated MMAC meetings, review local grower structure representatives. There is a high level of crime that has been happening relating to the stealing of cables and caused a great need to strengthen security as these affected farmers financially. A security company was then appointed to combat this crime.

Project Management and Implementation

Nkomazi SSGs, both Komati and Malelane Mill areas, are spending nearly R82 million per annum in running and maintaining their existing irrigation schemes. This is approximately 20% of turnover, making it difficult to invest substantial capital into recapitalizing the schemes. SAFDA approached the Department of Agriculture, Land Reform and Rural Development (DALRRD) for assistance with irrigation infrastructure to rehabilitate the irrigation infrastructure of these projects. The department gave the Nkomazi sugarcane growers irrigation materials (pipes, connectors, pumps, sprinklers, and other irrigation related consumables).

The Department further approved funds to assist with the development of the Malelane/Komati FPSU that will provide production support to farms in the form of mechanization centre and fuel depot. The approved funds will also be utilized for irrigation infrastructure development and upgrade, while the production storage facilities and offices per project are being renovated. The total amount approved for assisting SSGs with irrigation infrastructure rehabilitation is just over R75 million. The funding will be utilized across Malelane and Komati covering most SSG projects and guided by stakeholder irrigation infrastructure assessments.

This irrigation infrastructure rehabilitation process started

in April 2022 with planning and designing phase by the agricultural engineers and soil scientists appointed by the Department. The irrigation rehabilitation activity caters for production infrastructure (i.e. pump houses and stations, balancing dams, and night storage reservoirs, delivering and distribution pipes and irrigation infrastructure). The production support also looks at post-production support infrastructure (i.e., soil and water conversation systems, drainage systems, production inputs storage sheds, irrigation equipment storage and distribution facilities, harvesting equipment storage facilities, machinery and implements sheds, offices, and reception areas).

Production infrastructure rehabilitation has been classified as priority number one with a funding of over R58 million and post-production support infrastructure classified as priority number two with a total funding allocation of just over R17 million.

The irrigation infrastructure rehabilitation process involves the following activities:

• Redesign and upgrade of pump house and pumping infrastructure

• Redesign the pumps to reduce the number of transformers resulting in an electricity saving.

• Rework the electricity cables to ensure they are not exposed and protecting them from theft.

• Reorientate and replace the suction pipes to improve water extraction.

• Install suction screens at the main pump house to prevent damage of the pumps.

• Upgrade of the irrigation infrastructure to improve its efficiency in water distribution.

• Conduct maintenance of the irrigation system to improve pressure in the field.

• Maintenance of leaking pumps

The irrigation infrastructure rehabilitation budget allocation for the SSG projects in Nkomazi was R81 737 645 to be utilized over a period of three (3) financial years starting in 2022 until 2025. The project is envisaged to create jobs more than 600 jobs, assist more than 20 small enterprises, and improve irrigation infrastructure and production sheds for more than 36 SSG projects across Komati and Malelane cane supply areas.

Safda Bulk Water Supply

SAFDA saw a need to design and implement a bulk water service to the growers on a cost recovery basis while providing a reliable and efficient bulk water supply service which would result in improved crop irrigation and yields. To date, SAFDA Bulk Water Supply has 8 projects affiliated to the service and has created over 30 direct jobs and 10 indirect jobs of technicians and pump operators. In the 2022/23 season alone, the growers were able to save over R300 000 despite the challenges encountered during the February floods.

Projects under the management of SAFDA BWS, are Sibange, Langeloop 2, Sikhwahlane, Walda, MMM, Vukausebente, Figtree D and Figtree B. an improvement of the 2021/22 season which only had 5 projects. The new projects that joined SAFDA BWS were MMM, Langeloop 2 and Sikhwahlane. The 8 projects were covering over 2259 hectares under cane, and we were able to collect up to 75% from contributions, with the rest on lower yields thus failing to honour the BWS Cession. That being one the biggest challenge in the rolling out of the service.

The BWS team of technician consists of 7 technicians and one Mill writer who is also the team leader. They were responsible for the day-to-day planned and unplanned maintenance of the BWS infrastructure to ensure that the daily allocation of irrigation water is available to the Water Users. To this end, pump operators together with the technicians have planned and implemented irrigation schedules for the season.

The season was categorized largely by breakdowns relating to pvc pipe bursts, electrical faults in the electric panels, damaged impellers and shafts in the pumps caused by sand mining, cable theft and vandalism on the electric panels and flooding in the pump station due to the heavy rains experienced.

Bookkeeping

SAFDA bookkeeping service to growers was introduced at the end of the 2020-21 season. Among support services offered to growers under this sub-unit are maintenance of accounting records, annual financial statements, management accounts, annual returns and tax clearance certificates as well as day-to-day accounting advisory services. This season 2022/23, bookkeeping services in Mpumalanga has managed to sign up about twelve (12) farmers by assisting them with their tax returns, financial statements for their e-filing services and Tax clearance. Most farmers are still struggling with their Tax compliance statuses; however, this doesn't stop this division from assist them to get back into SARS's good book and be compliant.

GROWER DEVELOPMENT

Sifiso Mnguni
Head: Grower Development

Farmer Production Support Units

Season 2022/23 saw the roll-out of the long-anticipated Farmer Production Support Unit (FPSUs). The organization had applied to the Department of Agriculture, Land Reform and Rural Development for funding to construct and operate FPSUs for sugar cane farmers across KwaZulu-Natal and Mpumalanga Provinces. A total of six for KwaZulu-Natal and one for Mpumalanga were approved. FPSUs are community-based rural outreach centres that do primary collection of agricultural produce, storage, processing for the local market, and extension services including training, agronomic and business advisory and mechanization support to small holder farmers. Services to be performed and rendered through FPSUs include, but not limited to the following:

Agricultural input supply, extension support and training, mechanization support (ploughing, spraying, harvesting etc.), machinery, servicing workshop facilities, local logistics support, which could entail the delivery of farming inputs, transportation post-harvest, transportation to local markets, primary produce collection, provide innovation in technology to farmers, weighing of produce and stock, sorting of produce for local and other markets, packaging of produce for local markets, local storage, provide warehouses and food processors along value chains, processing for local markets (small scale mills etc.), auction facilities for local markets, provide market information on commodity prices (ICT); and provision of fuel for farmers (energy center).

The project roll-out had two parts. The first was to deliver and operate mechanization support with support staff and operating expenses and tools such as vehicles initially contributed by the Department and SAFDA. The second part of the roll-out is infrastructure construction. In total the project was funded with over R280 million.

All the mechanization support equipment was purchased and is currently in operation. All necessary initial employees were recruited and employed, many of whom are youth targeted and sourced from the Narysec program. Infrastructure construction was set to start at the beginning of the 2023 Season.

Services rendered to growers by the various FPSU centers during the 2022 season included using FPSU equipment such as TLBs, trucks and tractors to open and repair farm access and infield roads damaged during the April 2022 floods. FPSUs have assisted farmers to carry out restoration and replanting of eroded canefields. Since delivery of the FPSU equipment, the centres have supported, directly, in excess of 4000 farmers with its mechanization equipment, while over 12000 farmers are receiving daily agricultural extension services from FPSU personnel. More than 2000 growers have joined SAFDA/ Umthombo retention savings scheme so to ensure that part of their cane proceeds is saved to carry out next season's ratoon management costs. Over 300 growers were assisted to apply and received Mafisa loans to carry out replanting and ratooning their crop.

While FPSU services are rendered to all the farmers within each FPSU geographical catchment area, growers still have join via the membership portal to become members. Membership is initially free of charge. As part of membership benefits, members contribute significantly less or free of charge for many services while non members are expected to pay more and for almost all services.

	Sezela FPSU	Noodsberg FPSU	Qwabe FPSU	Amatikulu FPSU	Macekane FPSU	Jozini FPSU	TOTAL
Personnel	9	13	8		8	8	
Growers serviced directory by mechanization	115	22	201		16	201	
Growers reached by extension services	715	1147	1560		2800	1560	
Growers subscribed to Umthombo retention savings scheme	1099	910	587		530	587	
Mafisa recipients	0	20	2		0	2	
Hectares supported through Mafisa	0	54	130		0	130	
Sugar Industry Transformation Interventions recipients	1932	3027	900		2740	900	
IDC Disaster relief funding July 2021 riots	103	0	0		24	0	

Black growers' performance takes a growth curve towards SAFDA's transformation targets

At its inception, two of SAFDA's transformation objectives for the sugar industry was to stop and reverse the lessening numbers of black growers in the industry and to increase black grower cane production towards a target of 51% by 2030. The various industry transformation interventions by SAFDA were meant to move all categories of black sugarcane growers towards achieving these targets. During 2022-23 season, production numbers continued to show an increase in grower performance.

The growth in the numbers of sugarcane producing black farmers and in the produce itself in terms of quantities and yields can be attributed to among other reasons, the successful transfer of land to black communities, particularly restituted big farms accompanied by appropriate post settlement models developed and implemented by SAFDA in its transitional co-management with communities. Industry Transformation Fund better known as Sugar Industry Transformation Interventions has contributed significantly allowing small scale farmers to afford timeous application of agricultural inputs, replanting and has encouraged a lot of farmers who had dropped out of businesses to return to production.

The introduction of seven Farmer Production Support Units (FPSUs) across KwaZulu-Natal and Mpumalanga provinces by SAFDA towards the end of season 2022-23 is expected to yield even better results in furthering black grower performance during the 2023-24 season.

The tables below show cane deliveries by black growers during the past three seasons.

Season	Black Grower Deliveries	Industry Total	Difference	% Delivery
2020-21	5037940,54	18220465,68	13182525,1	27,6499
2021-22	5023359,18	17199177,94	12175818,8	29,206973
2022-23	5348472,11	17911408,93	12562936,8	29,8607

Upward bound Melmoth restitution projects approaching expiry date of transitional co-management with SAFDA

SAFDA's early 2019 disruption of somewhat traditional trend of lease backs and unscrupulous joint venture deals on restituted land is still on the right path in the four communities of Umthonjaneni, widely known as Melmoth. These communities are Isizwe SakwaDludla Community Trust, Emakhasaneni Community Trust, Entembeni Community Trust and Entembeni Royal Community Trust. This consistent year on year increase in revenue is shown in the amounts reflected as profits and further in the amounts paid to beneficiaries as dividends.

The end of season 2022 marks the shift of stage in co-management cooperation between SAFDA and Melmoth communities. The shift has seen the co-management model transitioning from joint management to self-management. It is a significant milestone in the preparation for SAFDA's ultimate exit at the beginning of 2025.

In practical terms transition to the last phase of co-management means that operating companies start managing work, managers under mentorship assume lead roles, managers under mentorship take decisions, managers present operational reports, community accountants are introduced in the financial affairs and accounting. For a smooth handover, community accountants are now working in constant interaction with SAFDA Farm Management Services (FMSC) accountants who were previously handling accounts. Monthly financial information/reports is given to the accountant and community accountant presents financial information at management committee meetings.

Operating companies takes charge of managing community finances, which were formally handled by SAFDA Farm Management Services (FMSC) and all communities' funds are transferred to their bank accounts. Grower codes, which were previously registered in the name of FMSC were moved to be registered in the communities' companies names. The all-proceeds cessions arrangement fell off as all cane proceeds are paid directly by the mill to the community accounts.

Alongside all this gradual handover of management responsibilities, SAFDA is conducting the state of readiness assessment for each of the communities. Emerging indications show that it is very likely that the actual exit will happen in different times as some communities already express readiness to handle all business by themselves while others are already requesting extension of the partnership.

Agricultural Commodities

COMMODITY	EMAKHASANENI	ENTEMBENI	ENTEMBENI ROYAL HOUSE	ISIZWE SAKWA-DLUDLA
SUGAR CANE (HA)	613	777	594	793
AVOCADO (HA)	68	121	80	54
TIMBER (HA)	96	513	306	62

Gross proceeds for the past three seasons

DLUDLA				
	Yr1 - Mar21 Year End - No Revenue	Yr2 - Mar22 Year End	Yr3 - Mar23 Year End	**Total**
Revenue		R13 741 022	R27 410 392	R41 151 414
SAFDAvos Contribution to shared costs			R850 000	R850 000
Less: Farming Operating Costs		-R14 206 389	-R21 631 220	-R35 837 609
Farming Profit / (Loss)		**-R465 367**	**R6 629 172**	**R6 163 805**

Gross Profit %

15%

Gross Distribution %

8%

EMAKHASANENI				
	Yr1 - Mar21 Year End - No Revenue	Yr2 - Mar22 Year End	Yr3 - Mar23 Year End	**Total**
Revenue	R20 063 284	R17 999 589	R20 282 313	R58 345 187
SAFDAvos Contribution to shared costs		R2 000 000	R2 600 000	R4 600 000
Less: Farming Operating Costs	-R16 553 122	-R17 144 407	-R19 083 235	-R52 780 764
Farming Profit / (Loss)	**R3 510 162**	**R2 855 182**	**R3 799 079**	**R10 164 423**

Gross Profit %

17%

Gross Distribution %

14%

ENTEMBENI				
	Yr1 - Mar21 Year End - No Revenue	Yr2 - Mar22 Year End	Yr3 - Mar23 Year End	**Total**
Revenue	R25 218 415	R23 524 199	R29 043 184	R77 785 798
SAFDAvos Contribution to shared costs		R2 561 510		R2 561 510
Less: Farming Operating Costs	-R20 305 598	-R22 134 455	-R22 756 719	-R65 196 772
Farming Profit / (Loss)	**R4 912 817**	**R3 951 254**	**R6 286 465**	**R15 150 536**

Gross Profit %

19%

Gross Distribution %

11%

Gross proceeds for the past three seasons

ROYAL HOUSE				
	Yr1 - Mar21 Year End - No Revenue	Yr2 - Mar22 Year End	Yr3 - Mar23 Year End	**Total**
Revenue	R28 374 871	R13 449 930	R18 361 060	R60 185 861
SAFDAvos Contribution to shared costs		R14 227 594	R4 300 000	R18 527 594
Less: Farming Operating Costs	-R21 965 300	-R12 342 925	-R17 297 706	-R51 605 931
Farming Profit / (Loss)	**R6 409 571**	**R15 334 599**	**R5 363 354**	**R27 107 524**

Gross Profit %

45%

Gross Distribution %

15%

NCORHA the food basket of the Eastern Cape

Revitalization of the Ncorha Irrigation Scheme has been one of highly significant entry projects for SAFDA in the Eastern Cape Province during season 2022-23. The organization started proving pre and post settlement support to Ncorha land restitution project. Of the total land size of 4382ha to be restituted in terms of the Restitution of Land Rights Act, SAFDA has facilitated compilation of business plan amounting to 1920ha. This initial business plan proposes entry level development and does not recapitalize the entire land to be transferred. Revenue from entry development would be used to develop the remaining portion of the land, while further funding support is sought from a range of interested strategic investors.

Agricultural commodities and crops prioritized in the business plan are illustrated in the table below.

Project name	Description
Maize (white and yellow)	Yellow maize production opportunity with off takers linked to Ethanol production = minimum 20 000 tons annually.
Horticultural (Citrus, Avocados, Macadamias, Wall nuts)	Greenfields and expansion opportunities to include small holder communal diversification models
Vegetable value chain	DALLRD Irrigation schemes infrastructure already in place with off-takers and production management.
Irrigation Schemes	Revitalization of irrigation infrastructure. Opportunity to partner with various Government Departments and other partners to transform grain production and horticulture.
Cannabis – Medicinal and Hemp	Currently engaging with various stakeholders to realize opportunity for Cannabis development in the Eastern Cape

While the claim is expected to be finalized and settled before the end of 2023, SAFDA has supported the Ncorha claimants with an amount of R1,8 million interest free loan at risk to develop a 100ha yellow maize production, with the guaranteed off-taker being Amadlelo Dairy for dairy cows feed. The 100ha maize development project is subdivided among four communities as illustrated in the table below.

Names of the company projects	Current status	Number of hectors
Agri-mix	Matured yellow maize	25
Lowe Ncora Primary Cooperative	Not planted	25
B2 Maize & Livestock Cooperative	2 to 3 hectors of yellow maize is about to produce cobs	25
Damani Cooperative	Not planted	25

Other claimants' community preparation, training and capacity building interventions have included the following:

• A one week course in Directorship (Being a Director) offered by the Institute of Structuring of CPA and business structure;

• Training on the roles and responsibilities of members in both CPA and business structure;

• Fiduciary duties of governance structures in both entities; and

• Separation of lines of responsibilities between governance and operations levels in business.

Other capacity development interventions have included assisting them with the registration of the operating entity under the CPA, opening the company and the CPA's bank account, initiating human resource recruitment training and branding the business.

SAFDA's industry ransformation drive reaches R1 billion mark

Season 2022/23 saw significant progress on the sugar industry's efforts to support black sugarcane growers. SAFDA, the transformation champion in the sugar industry advocated for the introduction of transformation fund as far back in 2018 when the organization was first formerly recognized by the Department of Trade and Industry as a full participant in the leadership of the sugar business in the country. Transformation funds in the name of Sugar Industry Transformation Interventions has been paid out to benefit black growers in accordance with the agreed qualification criteria and set industry rules.

Meanwhile the Industry is conducting a scientific study to determine the impact of the transformation fund to its beneficiaries, by mere observation and grower testimonies the positive impact of the intervention has been felt by all farmers who have benefitted from it. It has impacted to among others, three important aspect of grower development, namely:

• Crop yields improvements as growers managed to purchase somewhat expensive agricultural inputs, such as chemicals, fertilizer, seed cane and diesel.

• It has halted the decline in the number of growers and brought about the upward turn in the curve as active grower numbers started improving from 18000 in 2017 to just over 22000 at present.

• It has improved household livelihoods and growers outlook as growers start to show evidence of tangible material collections such as cars and improvements in their houses, which they say came as result of cash relief that came with the Industry transformation interventions.

The table below illustrate the detail of cash amounts which have been paid out to sugarcane farmers from the transformation interventions funds.

TI	Intervention Description	2018/2019		Note	2019/2020		Note	2020/2021		Note	2021/2022		Note	2022/2023	
		Budget (R'm)	Spend (R'm)		Budget (R'm)	Spend (R'm)		Budget (R'm)	Spend (R'm)		Budget (R'm)	Spend (R'm)		Budget (R'm)	Spend (R'm)
1	Grant funding for black sugar cane growers delivering under 1 800 tons cane	60.00	60.00		60.00	60.00		114.00	114.00		43.02	43.02		44.00	44.00
1a	Production input to small-scale growers	-	-		-	-		-	-		42.04	42.04		49.97	49.97
2	Grant funding for black sugar cane growers delivering above 1 800 tons cane	35.00	35.00		35.00	35.00		67.00	67.00		50.47	50.43		51.00	51.00
3	Subsidy for Transport Costs for qualifying black sugar cane growers who deliver under 1 800 tons cane	20.00	20.00		20.00	20.00		20.00	20.00		22.51	22.51		23.00	23.00
4	Access to seed cane of appropriate cane varieties for black small-scale sugar cane farmers	20.00	20.00		20.00	-	1	-	-		-	-		-	-
5	Grower levy subsidy for black small-scale sugar cane growers who deliver under 1 800 tons cane	7.00	7.00		7.00	7.00		7.00	7.00		7.83	7.83		8.00	8.00
6	Institutional capacity building for new emerging black sugar cane grower associations	10.00	10.00		10.00	10.00		10.00	10.00		10.00	10.00		10.00	8.30
7	Funding to the GDA to develop, educate and train black sugar cane growers and new emerging black sugar cane grower associations	10.00	10.00		10.00	10.00		5.00	5.00		5.00	5.00		5.00	5.00
8	Establishment of sugar industry job creation accelerator programme for black youth	5.20	5.20		5.20	5.20		5.00	5.00		5.20	4.55	4	5.20	3.90
8.1	Establishment of the Women Enterprise Development Programme	4.80	-	1	4.80	-		5.00	5.00		-			-	
9	Support to the Sugar Industry Trust Fund for Education (SITFE)	-	-		-			5.00	5.00		-			-	
10	Grower Baseline Study	-	-		-			3.00	0.90	3	-			-	
11	Provision for access to finance for black growers	-	-		-			-	-		20.55	20.55		-	
12	Installation of a dummy spiller for cane deliveries by Small-Scale Growers.	-	-		-			-	-		7.60	7.60		-	-
13	Rehabilitation of Small-Scale Grower irrigation infrastructure funding.	-	-		-			-	-		11.62	11.62		17.22	17.22
14	Upgrading of Smal-Scale Growers Loading Zones	-	-		-			-	-		2.00		4	-	
15	Unrest Intervention	-	-		-	-		-	-		3.12	3.12		-	-
16	Mkhuze Rail Siding Intervention	-	-		-	-		-	-		-	-		3.31	3.31
	Top-up Payment - June 2020					52.80	2								
	Other interventions to be agreed by SASA Council	-	-		28.00	-	1		-		-			-	

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Thriving rural communities

Thriving rural economies